## BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC AND DRAMA

#### Monday, 18 May 2020

Minutes of the meeting streamed lived on You Tube at 1.45 pm

#### Present

#### Members:

Vivienne Littlechild (Chairman) Marianne Fredericks Graham Packham (Deputy Chairman) Shreela Ghosh George Abrahams Steven Gietzen Randall Anderson Neil Greenwood Deputy David Bradshaw Paula Haynes **Deputy Michael Cassidy** Ann Holmes John Chapman Jeremy Mayhew Professor Geoffrey Crossick Dave Muncey Professor Maria Delgado Andy Taylor Lynne Williams

In Attendance

#### Officers:

Katharine Lewis

Jeremy Newton

Alison Mears

Graeme Hood

Jonathan Vaughan

Orla O'Loughlin

Sandeep Dwesar

- Guildhall School of Music and Drama

Sean Gregory - Barbican Centre

Jonathan Poyner - Barbican Centre

Barbican Centre

Barbican Centre

Barbican Centre

Town Clerks

#### 1. APOLOGIES

Apologies were received from Natasha Bucknor.

# 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations.

#### 3. PUBLIC MINUTES

RESOLVED, that – the public minutes of the meeting held on 17<sup>th</sup> February 2020 be approved as a correct record.

#### 4. PRINCIPAL'S PUBLIC REPORT

The Board received a report of the Principal which provided an update on the actions taken by the School in response to the COVID-19 pandemic.

Governors were reminded that the School had closed its buildings on 2 March 2020, for a period of one week, after a staff member was diagnosed with COVID-19. As a result of this swift action, which included tracking and tracing those at risk and a deep clean of the School, only one student was diagnosed with COVID-19. The Deputy Chairman praised the School's handling of this situation which very likely helped to save lives.

Although the School had re-opened briefly, it was subsequently closed again as part of the Government's lockdown on 23<sup>rd</sup> March 2020. This had necessitated a move from face-to-face teaching to virtual learning, for which an innovative and challenging programme had been developed in partnership with students. A Cobra Group, consisting of a number of Board Members and members of the School's leadership team had been established to discuss overarching issues; i.e. - the City, the Office for Students, the welfare of students and staff, the status of the sector and industry and the likely financial impact of the COVID-19 pandemic on the School in both best and worst case scenarios.

In response to a question, the Principal confirmed that there had not been an increase in the number of students deferring or cancelling on-line auditions. This had been welcomed by both staff and students and was likely to form the basis of a new, efficient model going forward. Work was underway to develop a robust teaching and learning programme for the 2020/21 Academic Year, which was likely to include a mix of virtual and face-to-face learning. A range of scenarios were being planned and it was likely that elements of the Summer programme would be brought into the Autumn programme.

The Chairman thanked the Principal, students, student representatives and staff for their excellent work in supporting the Guildhall School in developing its virtual model of provision. The Principal also thanked staff and the student representatives for their hard work and valued contributions.

RESOLVED, that – the report be noted.

- 5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD** There were no questions.
- 6. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT There were no items.

#### 7. EXCLUSION OF THE PUBLIC

**RESOLVED** – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act as follows:-

Item	Paragraph
9	3
10, 11	1,2 & 3
12 - 15	3
16	1,2

#### 8. NON-PUBLIC MINUTES

The non-public minutes of the meeting held on 17<sup>th</sup> February 2020 were approved as a correct record.

#### 9. PRINCIPAL'S NON-PUBLIC REPORT

The Board received the Principal's non-public report.

## 10. CO-OPTEE NOMINATIONS FOR THE AUDIT & RISK MANAGEMENT COMMITTEE

The Board considered and approved a report of the Principal.

# 11. OFFICE FOR STUDENTS EXPECTATIONS FOR LEADERSHIP TEAMS AND BOARDS OF GOVERNORS DURING THE COVID-19 CRISIS.

The Board considered and approved a report of the Principal

#### 12. FINANCIAL IMPACT OF COVID-19

The Board received a report of the Principal.

#### 13. HIGHER EDUCATION TUITION FEES FOR 2021/22

The Board considered and approved a report of the Principal.

#### 14. UPDATE ON BARBICAN GUILDHALL CREATIVE ALLIANCE

The Board received a report of the Barbican Centre

# 15. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

There were questions whilst the public was excluded

# 16. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There was an item of urgent business discussed whilst the public were excluded.

#### 17. **CONFIDENTIAL MINUTES**

The Confidential minutes of the meeting held on 17th February 2020 were approved as a correct record.